



Graduate Outcomes Measuring success and providing opportunity Welcome







Graduate Outcomes Conference

Andy Youell, Director of Data Policy & Governance





History

- 1972 First Destinations Record (USR)
- 1984 Exam Results and First Destinations Supplement (DfE)
- 1993 First Destinations Supplement (HESA)
- 2002 Destinations of Leavers from HE (HESA)
- 2017 Graduate Outcomes





Increasing significance...

- Policy, funding and regulation
- Information for HE providers
- Information for prospective students
- Information for current students
- National statistics
- League tables





Reforming the HE data infrastructure

- Graduate Outcomes
- Data Futures
- Data Landscape Steering Group







Aims of today

- Where we are now
- HESA implementation of Graduate Outcomes
- Provider responsibilities and opportunities
- Different perspectives on Graduate Outcomes
- Looking to the future
- Networking and discussion







Graduate Outcomes Measuring success and providing opportunity





From DLHE to Graduate Outcomes

Dan Cook, Head of Data Policy & Development

















The remit

Aims

Destinations and Outcomes Review







Review groups

Strategic

Working









Events







Research reports

RICHER INFORMATION ON STUDENT VIEWS

SUPPORTING THE HESA REVIEW OF DESTINATIONS AND OUTCOMES DATA

Report prepared for the Higher Education Statistics Agency (HESA)

Clare Lyonette, Gaby Atfield and Sally-Anne Barnes

October 2016





What do Good Outcomes from HE look like?

Research to support the HESA review of destinations and outcomes data for graduates from higher education Dr Gwy Birkin Dr James Evans Rachel Moreton







Conference





V

Packed out room this morning for #NewDLHE - agenda couldn't be more critical right now.



12:32 PM - 4 Jul 2016





Articles and blogs



phoenix ^{cont}

DESTINATIONS

GRA

Graduate destinations

Dan Cook, Head of Data Policy and Development at HESA, offers an overview of the work undertaken so far and the current state of proposals from the #NewDLHE review.

#NewDLHE and the future

In 2015, the Higher Education Statistics Approv (HESA) amounced a functamental review of the data obtaining regulariset of the Eprovides, humbles and regulators, and other users of sub-data destinations and outcomes information. The HieroR Hier consultation takes into account a charged regulative controls, which includes the availability of HIRC and DVHsourced data, and recognises the potential interest in data on destinations are part of humpublic information. Taking advertising of Interdial and improved survey technology, HieroR HIE comparison to the sub-time of HIRC and the HIRC and HIRCter the INI HIE encodes the INI HIRC and HIRC and HIRC and HIRCter the INI HIE encodes the INI HIRC and HIRC

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Pain source UK universities, and most especially their careers

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The work's nod annel ourse of products definition information. FRA's the outside of the data sources AGURS solves and guidance has forg heads to also will, it are printed to have had used as units priority of the source of the source of the source priority of the source of the source of the last information of the source of the source of the in the kinour market, changes to logisticity, and they were also market. We are also looking all the value monits of thes.

get to MexeCU/E is just the istest innovation in our error understanding of the gustable experience and will en increasingly scriptisticated approaches to support for and industry partners. AC26 has been at the form agenda, and will continue to lead as we create an in ceta or data source, fit for the future.

Follow Dan on Twitter @Dan_HE_man Follow the latest INewOUTE news on Twitte Download Dan Cook's keynote presentation from the AGCAS Annual Conference 2018

3



Paul Blackmore, Richard Blackwell and Martin Edmondson





Association of Graduate Careers Adv



International interest and engagement





PAGE CONTENTS

About this initiative

About this initiative

Reference Ares(2017)1062340

NIER International Symposium on Educational Reform 2017 Measuring the Outcomes of Higher Education

International trends in national surveys of college graduates







Two consultations







HESA

GRADUATE **OUTCOMES**

DAN COOK AND RACHEL HEWITT

MARCH 2017



With two rounds of feedback





#NEWDLHE JUNE 2017

HESA

SYNTHESIS OF RESPONSES TO OUR SECOND AND FINAL CONSULTATION

NEWDLHE: THE FUTURE OF GRADUATE OUTCOMES DATA







Tackled difficult issues



QUALITY ASSURANCE SELF-ASSESSMENT OF DLHE AND "NEWDLHE" DATA DAN COOK AND REBECCA HASLAM FEBRUARY 2017

....





.















Proposed novel solutions



A model for open centralisation





Implementing the model





How will it operate?



Annual survey



15 months after graduation



Run centrally



Overseen by a steering group



Utilising linked data





Implementation timeline





Materials currently available

- Information for students
- Guidance on roles and responsibilities of HE providers
- Promotional materials and brand identity
- Record specification for the collection of graduates' contact details
- Steering Group in operation
- Data protection guidance



HESA

Progress (1)

- Survey has been cognitively tested with graduates and published
- Engagement strategy under development
- Running survey through Confirmit system
- Procuring a call centre and supplier to conduct coding
- Developing HESA systems for providers to:
 - Upload contact details
 - Personalise the survey (including provider logo)
 - Access survey data dashboards





Progress (2)

- Design and develop detailed plans for outputs
- Detailed analysis and development of approach to using linked data
- Recruitment to roles at HESA to support survey operations







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Standing up the capability

Doug Sparrow, Project Sponsor



HESA **Objectives**

- High data quality
- Consistent quality
- Minimise risk
- Minimise complication for the sector and students
- Minimise the overall cost





Driving high quality

- Single integrated best of class survey platform
- Utilising a pre qualified and established framework for procuring the call centre
- Cognitive testing of the question banks
- Intended use of established and familiar SIC and SOC coding expertise
- Utilising the established HESA Liaison and Data Quality functions





Achieving consistent quality

- Split tasks to separate areas of expertise
- Each task applied evenly across all students
- Quality managed centrally





Minimising risk

- Contracted with industry leading companies
- Procuring the contact centre through an established framework
- Recruiting additional internal expertise
- Incorporating the expertise of ONS







Minimising complication

- Single and consistent point of contact for Higher Education Providers HESA
- Development of a single portal
 - Contact detail collection
 - Personalisation
 - Reporting







Minimising costs

- Procuring expertise not risk
- Structuring the collection and engagement to maximise online responses
- Building on, not replicating existing HESA capabilities
- Continuing to use the expertise throughout the sector to raise awareness
- Delaying the subscription point to 30 November







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Understanding the questionnaire and opt-in question banks

Rachel Hewitt, Data Policy & Governance Manager





How has the Graduate Outcomes survey been developed?









Questionnaire: core





'Traditional' employment





'Non-traditional' employment

Running your own business

Self-employment

Developing a creative/artistic/business portfolio





'Non-traditional' employment





Study, training or research





Early destinations

Number of previous jobs

Number and type of previous study





Additional measures

Graduate Voice measures

- On track
- Meaningful
- Skills

Subjective wellbeing measures





Questionnaire: opt-in





What are opt-in question banks?

- Providers can 'opt-in' to having additional questions asked to core from a pre-defined set
- Additional cost more information to follow on prices
- Some may be 'opted-into' by other bodies e.g. UKRI, NCTL
- Select opt-in banks through the provider portal





Opt-in banks

How did you find your job?	Net Promoter Score	Would you choose your course again?	
Would you like your careers service to follow up?	Teacher training	Research students	
		GRADU	ATE MES



Cognitive testing





Why cognitively test?

To test:

- Understanding of the questions and corresponding response options and whether they are interpreted as intended
- Recall (of what they were doing in the census week) and the strategies they use to recall this information
- Judgement (exploring motivation, sensitivity and social desirability)
- Response (mapping the intended response with available options)





Cognitive testing

Workshops/Skype

- 95 cognitive interviews
- Locations
 - -London
 - -Manchester
 - -Glasgow
 - -Cardiff
 - -Belfast
- Type of provider
- Personal characteristics
- Subject areas

Online survey

- 1094 cognitive interviews
- Top level views provided on experience of completing survey





- Graduate voice measures
- Flow
- Representation of variety of outcomes
- Census week
- Length of survey (47 seconds longer than DLHE)
- Survey name





Lessons learned

- Clarified activities
- Further developed self-employment/running a business
- Handling of those developing a portfolio/working a portfolio career
- Order survey based on most important activity
- Tightening up wording throughout





Next steps





Beyond the 2017/18 survey

- Continue to refine the survey
- No changes between cohorts
- Seeking expertise on developing a creative/artistic/professional portfolio questions
- Building in provider questions







Graduate Outcomes Measuring success and providing opportunity **Coffee break**





Promoting Graduate Outcomes: changes and challenges

Tammy Goldfeld, Head of the Careers Service

Dr Miriam Firth, Associate Director of Employability and Professional Learning



The University of Manchester: A Case Study

- Largest single-site university in the UK
- Biggest student community: 40,490 students
- @25% of UGs are WP





Table 5.8 Universities Targeted by the Largest Number of Top Employers in 2017-2018

Ranking in 'Good University Guide' *

1.	Manchester	25
2.	Birmingham	15
З.	Warwick	.9
4.	Bristol	16
5.	London University College	7
6.	Cambridge	1
7.	Leeds	10
8.	Nottingham	18
9.	Oxford	2
10.	Durham	5
11.	Bath	12
12.	Exeter	14
13.	Edinburgh	24

Ranking in 'Good University Guide' *

14.	London Imperial College	4
15.	Sheffield	21
16.	London School of Economics	11
17.	Southampton	30
18.	Loughborough	7
19.	London King's College	28
20.	Newcastle	26
21.	York	16
<mark>22</mark> .	Cardiff	35
23.	Leicester	34
24.	Glasgow	20
25.	Liverpool	42

Source - The Graduate Market in 2018

* The Times & Sunday Times Good University Guide 2018



Strategy: Key Performance Indicator

By 2020 to achieve a positive destinations rate of at least 85% (as measured six months after graduation in the Destinations of Leavers from Higher Education Survey), ensuring that the University is ranked in the upper quartile of Russell Group institutions on this measure.





Widening Participation (WP)

Achieve a year-on-year increase in the % of WP students in positive employment destinations

and

narrow any gap between WP and non-WP students in achieving successful employability outcomes.





New: Graduate Outcomes Strategy Group, to replace the outgoing DLHE Strategy Group.

Consists of members from Careers, Planning, Alumni and Faculties

Additional GO Implementation Group, includes IT Services



Practical, operational changes

- Outsourced the final DLHE collection for the first time
- New careers events for graduates (Leeds, Manchester, London)
- Updates to Data Protection statements





Dr Miriam Firth

The University of Manchester

HESA

Associate Director of Employability & Professional Learning

And development Education

RECENT DEVELOPMENTS
Placement Provisions
Induction surveys



your application must include a soo-word statement that provides evidence (eg dates, photographs, certificates, email correspondence) of your post-graduation work with the University. This could be:

- attendance at one of our 'meet the Professionals' events
- attendance at one of our open days
- being an alumni ambassador
- delivering a guest lecture
- offering placements
- internships or work experience to current students
- offering support to one of our societies
- supporting research in the school by participating or advising researchers on-site
- writing a career testimonial.



To conclude: Opportunities Ahead

New ambition and KPI

- Opportunity of better data and analytics correlations with demographics (eg WP); student engagement; career decision making; work experience, etc.
- Closer relationships with new graduates







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Graduate Outcomes for Careers Services

Andrew Whitmore, Joint chair of AGCAS GEOD group, University of Manchester



The Association of Graduate Careers Advisory Services

Graduate Outcomes, HEP responsibilities...

- Collect and maintain contact details
 - Map contacts with graduates...who?
- Return contact details
- Inform students, graduates and staff
- Data protection compliance
- Data monitoring

Who will have responsibility for driving this at your institution?


The impact on Careers Services

- Forging complementary relationships with colleagues, e.g. Academic Planning and Alumni teams
 - Map contacts with graduates...who?
- Agreeing roles and responsibilities
 - Check HESA web pages for examples
- Developing new approaches to professional practice E.g.
 - "Formal" post graduation support lengthening to 15 months and beyond
 - targeted support for second jobbers at 15 months and beyond



Working with Students and Graduates (1): Supporting students (Pre-exit)

- Informing them about the new survey
- Encouraging them to update contact details
- Encouraging them to complete the survey



Working with Students and Graduates (2): Supporting recent graduates

- A new kind of relationship
- To beyond immediately after graduation e.g. at 15 months....
- Incentivising engagement with Careers Services.



Working with Students and Graduates (3): Continuous communications & support – 15 months

- Post-PGT experience
- Digital support
- Access to vacancies
- Physical support....
 - access to guidance and training
 - access to CPD



Working with Colleagues (1): Informing them

- Senior Management
- Planning/Alumni/Student Records
- Academics
- Data protection staff
- Recruitment teams
- Careers team



Working with Colleagues (2): Monitoring and Reporting

- HESA Dashboard
- Monitoring responses
- Marketing to non-respondents
- Reporting within your institution
 - Senior management
 - Planning teams
 - Marketing teams
 - Records team



Discussion

What are you doing/ planning to do....

- To inform students?
- To engage, inform and support graduates?
- To work with colleagues to ensure that accurate contact information will be available?



Last thoughts...

- Check HESA pages
- Get on the Graduate Outcomes Jiscmail group
- AGCAS regional groups, check
- Look out for messages from AGCAS GEOD (Graduate Employability and Outcomes Data Group)







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Methodological Considerations for the Graduate Outcomes Survey

Salah Merad Methodology, Office for National Statistics

Outline

- Introduction
- Survey-process overview: the GSBPM
 - Data Collection
 - Non-response and weighting
- Summary

Aim:

to provide some insights into some survey-methodology areas and their implications

Introductions

- Me, and my role at ONS and in the GSS
- The Graduate Outcomes Steering Group:
 - Role
 - Input on methods
 - National Statistics and the Code of Practice

Context

• Comparison with other official statistics:

Similarities with social surveys

- Individual responses
- Clustered by course, HE provider
- Non-response

Similarities with business surveys

- Surveys of organisations (HE providers)
 - range of sizes; variety; contacts
- A lot of auxiliary information available on the frame

GSBPM

The Generic Statistical Business Process Model

- <u>https://statswiki.unece.org/display/GSBPM/GSBPM+v5.0</u>
- <u>https://gss.civilservice.gov.uk/wp-content/uploads/2016/01/Generic-Statistical-</u> Business-Process-Model.pdf
- Specify Needs >>> Design >>> Build >>> Collect >>> Process
 >> Analyse >>> Disseminate
 >> Evaluate >>>
- Covers entire survey process



GSBPM

Methodological areas include:

- sample design
- data collection
- data cleaning (editing, coding, imputation)
- weighting and estimation
- analysis methods, e.g. seasonal adjustment
- disclosure control
- dissemination
- ... we'll look at two areas:

data collection and non-response

Data Collection

Changes in data collection method and mode:

- Self-administered, web-collection
- Interviewer-administered, phone interview

... leading to potentially different: responses, response levels and patterns, quality of data, opportunities, help/support available, ..., cost

Data Collection

Also different questions/topics, questionnaire layout, wording, ordering, routing, approach to coding (classifications).

But not starting afresh.

Lots of experience with DLHE and good practice.

Plus cognitive testing (what works, where are there problems, respondents' interpretation of questions).

Data Collection

Also need to gain respondents' co-operation.

Traditionally, part of interviewers' role.

Wording, invitation to respond, advance communication.

Incentives (for respondents, for providers?) ... quality and cost-effectiveness.

Not everyone responds.

Causes problems:

- smaller samples for analysis
- unrepresentative samples ... non-response bias

NR-bias occurs if responses vary between different groups, and the propensity to respond is associated with the response itself.

Types of missingness (assumptions required)

- Missing Completely at Random ... no risk of bias, but unlikely to be realistic.
- Missing at Random ... propensity to respond related to other, known characteristics (e.g. sex, age, location), but not the response itself.

Usual assumption in official statistics. Common practice is to impute for item non-response, and (re-)weight for unit non-response.

• Not Missing at Random ... no obvious way to proceed.

Greater risk of NR-bias as the response rate falls.

Some examples:

- Population Census (mandatory). 94% overall, > 80% in every local authority.
- Business surveys (mandatory). Still usually achieve 70-75% by number (and more by size).
- Social surveys (voluntary). Rates are falling, often now 50-60%.



Graduate Outcomes – reference date moving from 6 months to 15 months:

- more time to lose contact
- more time for survey to become less salient

General decline in survey response.

Response-rate targets are used, and need to be practical (will need to be set lower than for DLHE).

Weighting will be introduced; responding sample made to represent both themselves and the non-responders:

- explicit non-response model?
- calibration to known population totals?
- alternatively, could consider unit imputation (would give complete dataset and help with small groups)?

Huge source of information available for the non-responders (compare with social surveys!), including linked administrative data, giving excellent scope for effective non-response weighting.

Output statistics will come from use of the weights.

Result will be each responder has a weight, $w \ge 1$; interpret w as number of graduates represented. (Note that GOS is still a census, with high response expected).

Sum of w will be a meaningful number.

Work now to determine the weighting classes/models, and any measures of accuracy.

Conclusions

Graduate Outcomes seems in a good place, methodologically.

A big and rich data source, including for the non-responders.

New and changed methods ahead, which will bring some discontinuities (improvements).

Being well-tested, and well-managed by the steering group.





Graduate Outcomes Measuring success and providing opportunity **Lunch**



Improving graduate earnings measures using LEO data

Alison Judd

Higher Education Analysis





What is LEO data?

The Longitudinal Education Outcomes database (LEO) brings together information on education, labour market, and benefits into a single, secure, linked database.



Department for Education

What does LEO bring to HE data?

- LEO brings together information on education, labour market, and benefits into a single linked database.
- Changes current reliance on large scale surveys of graduates
 - Labour Force Survey
 - Destinations of Leavers from Higher Education (DLHE) 6 months & 40 months
- Providing much better data on employment outomes:
 - More reliable earnings and employment information. The DLHE survey contains earnings data for approx. 60% of HE leavers and LDLHE just under one-third.
 - Scale means able to look at smaller course and population groups
 - Longitudinal beyond the current 3.5 years of DLHE
 - More information on prior attainment and background characteristics

Department for Education

Helping improve decision making

- Improving student/ parent decision making:
 - E.g. Unistats and other information sources
 - Teaching Excellence Framework.
- Improving policy making
 - Ensuring system delivers for students
 - Understanding vfm of different public investments
 - Supporting social mobility
- Helping providers understand student outcomes
 - What works?
- Supporting academic research and analysis



But its not perfect...

• It doesn't contain everything we would like to know

Geography	 Information on where an individual works is not currently available.
Occupation	 The database does not include information on what job an individual holds. We are exploring whether we can obtain information on the industry an individual works in (SIC code).
Hours	 Information on hours worked is not available so it is not possible to identify if an individual
worked	works full or part time.

As with other sources:

- Gross outcomes can't be interpreted as causal
- It only covers labour market outcomes
- Inevitably, it is backwards looking.



How we are taking it forward

- 3 year development programme, following SBEE Act
- Initial set of six 'experimental' publications to broaden understanding and get user feedback
- Note: Experimental does not mean poor quality!
- Now includes self-employment, Further Education Colleges and International Students
- Working with information providers to see how it can be used alongside other data to improve student choice
- Included as a supplementary metric within TEF





So what does it show...?

Employment outcomes of graduates one, three, five and ten years after graduation Coverage: UK domiciled male and female first degree graduates from English HEIs and FECs Cohorts: 2004/05 (10 years after graduation), 2009/10 (5 years), 2011/12 (3 years), 2013/14 (1 year) Tax year: 2015/16 Source: https://www.gov.uk/government/statistics/graduate-outcomes-2015-to-2016



Employment by subject

Outcomes similar, with small impact from incl. self-employment.



Proportion in sustained employment, further study or both by subject five years after graduation

Coverage: UK domiciled male and female first degree graduates from English HEIs

Cohorts: 2008/09 (5 years),

Tax year: 2014/15. Source: https://www.gov.uk/government/statistics/graduate-outcomes-by-degree-subject-and-university



Earnings after graduation



Earnings of graduates by sex one, three, five and ten years after graduation Coverage: UK domiciled male and female first degree graduates from English HEIs and FECs Cohorts: 2004/05 (10 years after graduation), 2009/10 (5 years), 2011/12 (3 years), 2013/14 (1 year) Tax year: 2015/16. Source: https://www.gov.uk/government/statistics/graduate-outcomes-2015-to-2016


Earnings outcomes by subject (f)

· Significant variation between and within different subjects.



Earnings of graduates by subject five years after graduation Coverage: UK domiciled female first degree graduates from English HEIs and FECs Cohorts: 2009/10 (5 years), Tax year: 2015/16. Source: https://www.gov.uk/government/statistics/graduate-outcomes-2015-to-2016



Earnings outcomes by subject (m)

• Similar pattern for men, but greater within subject range.



Earnings of graduates by subject five years after graduation Coverage: UK domiciled male first degree graduates from English HEIs and FECs Cohorts: 2009/10 (5 years), Tax year: 2015/16. Source: https://www.gov.uk/government/statistics/graduate-outcomes-2015-to-2016



Department for Education

Including self-employment data again makes little different to subject level comparisons



Coverage: UK domiciled male and female first degree graduates from English HEIs Cohorts: 2008/09 (5 years),

Tax year: 2014/15. Source: https://www.gov.uk/government/statistics/graduate-outcomes-leo-including-self-employment-earnings-data

Department for Education

Course level outcomes (1)

We see significant variation across institutions for each subject e.g. yellow dots highlight all Business & Admin



Subject by institution

Department for Education

Course level outcomes (2)

We see significant variation across subjects for each institution e.g. yellow dots look at Southampton courses



Subject by institution



Next Steps

Next publication

o 21st June 2018 : Update institution by subject data with the latest tax year.

Commissioned research to control for influencing factors

Working with information providers

- o Unistats
- Which?
- Open Data Challenge

Looking at how to enable wider (secure) access for research



Summary

- An important asset in understanding students' labour market outcomes: a more accurate, representative and granular picture than ever before.
- Help understand variation by subject, institution and student characteristic.
- Aim to support students (and their parents), policy makers and institutions in making better decisions.
- But needs to be used carefully, in context and recognising wider influences on student decision making and value of Higher Education.
- As well as further developing the data, keen to work with students, providers, researchers and information providers to maximise its usefulness.





Graduate Outcomes Measuring success and providing opportunity





HIGHER EDUCATION STRATEGIC PLANNERS ASSOCIATION





Not just chasing the metrics

Anita Jackson Director of Planning and Student Information University of Kent



Provider Context



Rar	nking Institution	Average Teaching Score	satisfied with teaching (%)	satisfied with course (%)	Expenditu reper student / 10	Student:s taff ratio	Career prospects (%)	Continuati on	Value added score/10	Entry Tariff	satisfied with feedback (%)
1 →	$1 \rightarrow 1$ Cambridge	100.0	91	89	9.7	11.0	88	99	5.8	225	70
2 →	$2 \rightarrow 2 \text{Ox ford}$	97.4	92	90	9.9	10.5	85	99	6.6	217	68
3 →	3 → 3 St Andrew	97.2	94	93	5.2	11.6	82	97	7.1	206	82
4 →	$6 \rightarrow 4$ Loughboro	87.9	89	90	6.3	13.8	82	96	6.1	162	75
$6 \rightarrow$	$4 \rightarrow 5$ Durham	87.6	89	89	5.1	14.9	84	97	6.7	198	76

Population 18 year olds: England











Data protection authorities across Europe will work to investigate claims of data abuse

ANDREW GRIFFIN @_andrew_griffin 5 days ago



Apple CEO Tim Cook says data tracking is 'totally out of control'

Most people are oblivious to the amount of data being tracked, Cook tells CNN.

•by <u>Steven Musil</u>

June 4, 2018 6:46 PM PDT







Use of graduate data

- Alumni Office
- Faculty
- Marketing
- Data analysis/Information provision /Research
- Data linking
- Government tracking





Data protection principles

- Fair, lawful and transparent
- Specified, explicit purposes
- Adequate, relevant and limited to only what is necessary
- Accurate and, where necessary, kept up to date
- Kept for no longer than is necessary
- Secure

Managing transition /challenges

- Impact of the new survey on the results
- Using all of the survey
- Open data



Opportunity

- Success determined by the graduate
- Improved use of data to inform student choices
- Greater join up between Faculty and professional services
- Visible benefits to students before they graduate



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Graduate Outcomes Measuring success and providing opportunity







Visualising Destinations and Outcomes

Graduate Outcomes: Measuring success and providing opportunity – 13 and 14 June 2018



Presenters

Janette Hillicks – Senior Co-Design Manager, Jisc

Rhodri Rowlands - Senior Data Visualisation Officer, Jisc







Content

- 1. Quick overview of Analytics Labs and Community Dashboards
- 2. Dashboard release what's available?
- 3. Graduate Outcomes Dashboard demonstration
- 4. What's next?



What is Analytics Labs?





What is Analytics Labs?

- Analytics Labs is a unique Continuing Professional Development opportunity for participants from across the UK HE sector offered in a supported data processing environment.
- Teams with a range of expertise in data and visualisation work together with sector colleagues with an in-depth knowledge of the policy context.
- This Agile collaboration rapidly results in the creation of Community Dashboards by the sector for the sector...
- 246 participants from 95 UK Universities so far...







Analytics Labs - The Approach





Analytics Labs

Unique Continuing Professional Development in a supported data processing environment. Agile collaboration rapidly creates Community Dashboards by the sector for the sector







Makeup of a team



Meta Product Owner

Provides expertise and guidance in the specific theme Product Owner Brings an understanding of the policy context and the needs of users Analysts

Expertise in **data** and **analysis**, especially from a HEI perspective Data & Viz Support

Supports the team with specialist knowledge in tools such as **Alteryx** and **Tableau** Scrum Master

Keeps the project on track and removes impediments to progress



Widening Participation (Inclusion)

As a WP Practitioner/School Outreach Activity Officer

When deciding to allocate resources on outreach activity

I want to Identify areas/schools in which to concentrate outreach activities

So I can ultimately, increase recruitment from selected areas/schools and improve social mobility





User Story Category Heat Map

Student Journey	Widening Participation	Benchmarking	Equality	Destinations
Post Graduate	Library	Teaching Excellence and Student Outcomes Framework (TEF)	Marketing	Research Assessment Exercise (RAE)
Student Experience	Brexit	Estates	Accommodation	Postgraduate Teaching (PGT)
Postgraduate Research (PGR)	Course Development	Retention	Course Management	Course Articulation
Library Usage	Quality Assurance	Value Added	Course Offering	Planning



Analytics Labs - Digital Badge

A digital badge records participation against 5 competencies:

- Participating in Agile development
- Visualising data
- Transforming data
- Digital collaboration
- Understanding policy and the data landscape





Community Dashboards – by the sector for the sector





Community Dashboards – can be explored in Heidi Plus

https://www.hesa.ac.uk/services/heidi-plus

HESA	LEET: WI Taxati D C Experts in UK higher education data and enalysis () Q						
DATA AND ANALYSIS TRAINING AND DATA SERVICES DATA INNOVATION DATA COLLECTION				Sort by	Name (AZ)	· III =	2
			6. Jisc and H	HESA Communit	y dashboards		
Heidi Plus: Higher education business intelligence			This project contains	dashboards created	by Analytics Labs and		
Already one of our 2,800+ Heidi Plus users? Login here	Training and data services		sector, as part of a H	ESA and Jisc collabo	ration. These		
	Custom data and reports		dashboards have been fully quality assured. Guidance on the				
Heidi Plus helps start from UK higher education (Hc.) providers, <u>alternative Hc providers</u> , and not-for-profits:	Training events		future development o	of dashboards within t	his project is provided		
 namess powerul insignts from HE data make the most of information on universities and HE colleges, their students, graduates, staff, finances, estates, and 	Webinars and e-learning		by the Community D				
more • easily create data visualisations and dashboards to inform planning.	Consultancy						
Heidi Plus replaced Heidi in April 2017.	Heidi Plus						
	Intelligence for alternative HE providers						
Heidi Plus; The business intelligence tool for the higher education sector	Heidi Plus training						
Induitive visual enabytics	Heidi Plus Community Dashboards			6.02	- C2		
	Subscriptio		prkbooks	III Views	Data Sources		
	Heid Plus I		14	45	0		
	Heid Piss I						
D. C. T. S.							
	Next Generation Education	n Analytic	S				
Community Dashboard portfolio



ID	Name	Release Date
1	Athena Swan & Race Equality Dashboard	Dec 16
2	Destination of Leavers by Activity	Dec 16
3	Destination of Leavers Explorer	Dec 16
4	HE-BCI Part B Explorer	Dec 16
5	University Research Benchmarking	Feb 18
6	Finding Comparable Providers	Sep 17
7	League Table Dashboard	Jan 18
9	School Finder	Sep 17
11	Single HEI Comparison by FTE	Sep 17
12	Destination Flow	Sep 17
22	A-Level Subjects	Feb 18
25	Costs vs Staff Correlation	Feb 18
29	Brexit Implications on Research	Jan 18
31	Estates Sector Benchmarks	Jan 18
39	Provider Healthcheck	Apr 18



Community Dashboard Betas

ID	Name	Release Date
1	Age & Workforce Planning	Jan 18
2	Destinations Analysis	Jan 18
3	Financial Indicators	Jan 18
4	Future Course Explorer	Jan 18
5	Market Insight	Jan 18
6	TEF Exploratory Dashboard	Jan 18
7	TEF Metrics Core and Split Metrics	Jan 18



Dashboard Demos





Activity of Leavers from Higher Education HESA and **Jisc** 1 by Provider and Subject COMMUNITY DASHBOARDS Select academic year 2015/16 Select sex All Leavers employed or in further study* vs. unemployed Leavers employed or in further study* vs. unemployed by provider by subject (2012/13 onwards) sector averages represented by vertical lines sector averages represented by vertical lines Aberystwyth University (A1) Pre-clinical medicine Anglia Ruskin University (A2) Pre-clinical dentistry Aston University (A3) Clinical medicine Bangor University (A4) Clinical dentistry Bath Spa University (A9) Others in medicine & dentis.. Birkbeck College (B0) Broadly-based programmes... Birmingham City University **Bishop Grosseteste University** (B1) Anatomy, physiology & path ... Bournemouth University (B2) Pharmacology, toxicology & ... Brunel University London (B3) Complementary medicines, ... Buckinghamshire New University (B4) Nutrition Canterbury Christ Church University (B5) Ophthalmics Cardiff Metropolitan University (B6) Aural & oral sciences Cardiff University (B7) Nursing City, University of London (B8) Medical technology Conservatoire for Dance and Drama Courtauld Institute of Art (B9) Others in subjects allied to . **Coventry University** (C0) Broadly-based programmes... Cranfield University (C1) Biology De Montfort University (C2) Botany Edge Hill University (C3) Zoology Edinburgh Napier University (C4) Genetics Falmouth University (C5) Microbiology Glasgow Caledonian University (C6) Sport & exercise science Glasgow School of Art (C7) Molecular biology, biophysi. Glyndŵr University 100% 50% 0% 0% 50% 100% 100% 50% 0% 0% 50% 100%

*Those employed or in further study comprises those in work, ...

NB. Leavers in activity "other" are excluded from the chart ..

Data Intelligence

Definitions

This dashboard was designed and produced by HESA based on an original concept by a team from Jisc's Analytics Labs





























HESA and Jisc BUSINESS INTELLIGENCE





What's next?





Special Projects Team - April to August 2018

Developing dashboard suites to address:

- Course Market Research
 - KS5 subject analysis
 - Undergraduate course provision
 - Student destinations
 - Industry and workforce analysis
- Staff Metrics
 - Recruitment, retention and progression
 - Sickness and absence
 - Workforce planning (including ageing workforce)
 - Staff demographics



Find out more...

About Heidi Plus

Heidi.plus@hesa.ac.uk

About Community Dashboards - try them now

- https://www.jisc.ac.uk/rd/get-involved/try-out-our-community-dashboards
- About Analytics Labs
 - https://www.jisc.ac.uk/rd/projects/business-intelligence-project

Keep in touch:

- Join our list <u>www.jiscmail.ac.uk/JISC-HESA-BUSINESS-INTEL</u>
- Follow our blog <u>https://businessintelligence.jiscinvolve.org/wp/</u>
- Drop us a line at <u>help@jisc.ac.uk</u> entering 'Analytics Labs' in the subject line
- Above details are all available via <u>https://tinyurl.com/Jisc-BI-Project</u>





Graduate Outcomes Measuring success and providing opportunity





Powering your Voice of the Customer and Market Research Programmes



Who We Are



views per day

250K unique users accessed report dashboards in 2017 **99.99%** uptime in 2017

450+ staff worldwide 1996 year founded 800+ clients in over 100 countries

OfficesPartners



Who We Are





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Our Heritage

Customer Experience – Employee Engagement – Market Research

Technology with CX Consulting and Services

Empower our Clients

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Our Collaborative Heritage

Our heritage has a lot to do with our solutions and how we work with our clients.

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Confirmit Horizons

- Feature rich, single platform solution
- Multi-channel solutions reach audiences effectively
- Sophisticated reporting/alerting deliver actionable insight
- Flexible and scalable SaaS meets changing business needs

 Reliable and secure software providing complete peace of mind

Confirn

- Facilitates process automation reducing costs and increasing productivity
- Provides high-level of accuracy to help you identify investment areas



Challenges of Surveying Graduates



- Time is short due to busy lives
- Surveys fit in around their lifestyle
- Portable rather than fixed devices
- Ever changing mobile and email addresses
- Adopt a stop/start approach to tasks
- Never far from their phones

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Confirm

Reaching Graduates

Solutions That Suit The Graduate





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Reaching Graduates Solutions That Suit The Graduate



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Mix Mode Challenges



- Over contact
- Continuing to request a response from a graduate that has completed a survey
- Updated contact details
- Partially completed surveys
- Transition from one mode to another
- Response rates

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Confirmit Solution



Single contact record

- Drives all communication
- Determines the frequency of contact
- Simplifies update to details
- Automatically removed from all contact once completed survey
- Easy to remove duplicates

Managing Communication



- These are your graduates and it is important:
 - Not to over contact
 - Act upon do not contact requests
 - Protect their data
- It is your reputation that HESA is upholding



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Results



Dual branding of surveys and communications to improve responses

Use best practice to enhance Providers reputation

Class leading technology delivers a seamless experience

Consistent survey and approach ensures a fair and equal comparison between Providers

No Gaming of system!

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Thank You

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Graduate Outcomes Measuring success and providing opportunity





Closing remarks





History

- 1972 First Destinations Record (USR)
- 1984 Exam Results and First Destinations Supplement (DfE)
- 1993 First Destinations Supplement (HESA)
- 2002 Destinations of Leavers from HE (HESA)
- 2017 Graduate Outcomes









Closing remarks

